

Vote 4

Cooperative Governance and Traditional Affairs

Budget summary

R million	2017/18				2018/19	2019/20
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
MTEF allocation						
Administration	247.3	242.1	0.1	5.1	259.6	276.7
Regional and Urban Development and Legislative Support	210.3	40.8	169.4	–	103.9	110.2
Institutional Development	57 372.8	177.9	57 194.9	–	63 114.4	67 879.5
National Disaster Management Centre	521.9	95.8	423.7	2.4	600.2	578.4
Local Government Support and Intervention Management	16 366.4	93.7	16 272.7	–	17 225.7	18 197.0
Community Work Programme	3 695.9	3 695.9	–	–	3 809.9	4 018.6
Total expenditure estimates	78 414.5	4 346.2	74 060.8	7.5	85 113.8	91 060.4

Executive authority: Minister of Cooperative Governance and Traditional Affairs
 Accounting officers: Director General of Cooperative Governance and Director General of Traditional Affairs
 Website address: www.cogta.gov.za

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of site service delivery, where appropriate.

Vote purpose

Improve cooperative governance across the three spheres of government, in partnership with institutions of traditional leadership, to ensure that provinces and municipalities carry out their service delivery and development functions effectively.

Mandate

The Department of Cooperative Governance is mandated to: develop and monitor the implementation of national policy and legislation aimed at transforming and strengthening key institutions and mechanisms of governance in national, provincial and local government to fulfil their developmental role; develop, promote and monitor mechanisms, systems and structures to enable integrated service delivery and implementation within government; and promote sustainable development by providing support to and exercising oversight of provincial and local government. This mandate is derived from the following legislation:

- the Intergovernmental Relations Framework Act (2005)
- the Municipal Property Rates Act (2004)
- the Municipal Systems Act (2000)
- the Municipal Structures Act (1998).

Selected performance indicators

Table 4.1 Performance indicators by programme and related outcome

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Number of secondary cities supported per year to improve spatial and economic planning by implementing the Integrated Urban Development Framework	Regional and Urban Development and Legislative Support	Outcome 9: Responsive, accountable, effective and efficient local government	–1	–1	–1	–1	10	15	25
Number of municipalities assessed and guided to comply with the rating criteria of the Municipal Property Rates Act (2004) per year	Institutional Development		30	40	152	193	110	110	110

Table 4.1 Performance indicators by programme and related outcome

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Percentage of spending by municipalities on the municipal infrastructure grant per year	Institutional Development	Outcome 9: Responsive, accountable, effective and efficient local government	91% (R13.1bn/ R14.4bn)	89% (R13.1bn/ R14.7bn)	92% (R13.8bn/ R14.9bn)	100%	100%	100%	100%
Number of municipalities where Back to Basics interventions are being implemented per year	Local Government Support and Intervention Management		-1	-1	-1	36	47	83	83
Total number of work opportunities provided through the community work programme	Community Work Programme		172 000	187 021	197 000	268 000	258 400	259 157	226 812

1. No historical data available.

Expenditure analysis

Implementing the Back to Basics strategy remains the primary focus of the department over the medium term. The strategy was launched in 2014 to improve the quality of basic services, foster good governance and build institutional capacity in local government, encourage public participation, and create work opportunities. The department's budget in the period ahead is R254.6 billion, of which 93.8 per cent is transferred to municipalities through the local government equitable share and *municipal infrastructure grant* to provide basic services and municipal infrastructure. The department also transfers 0.7 per cent of its allocation to the Department of Traditional Affairs and to entities reporting to the same executive authority.

Personnel numbers are expected to decrease from 539 posts in 2017/18 to 488 posts in 2019/20 to align the headcount with the expenditure ceiling, which Cabinet has reduced by R9.2 million over the medium term. As most of the posts being lost are in administrative functions, this is not expected to have a negative impact on service delivery.

Providing quality basic services to all

The local government equitable share in the *Institutional Development* programme provides funding for operations and the maintenance of infrastructure for basic services such as water, sanitation, electricity and refuse collection. As the allocation to the grant takes into consideration changes in the size of the low-income population in respective municipalities, the increased cost of basic services as a result of yearly tariff increases, and municipalities' capacity to raise their own revenue, the allocation to the grant is set to increase from R57 billion in 2017/18 to R67.5 billion in 2019/20.

Delivering municipal infrastructure

The department administers and disburses the *municipal infrastructure grant*, an important enabler of the Back to Basics strategy. The grant is for municipalities that deliver municipal infrastructure such as water, energy, and sports and recreation facilities to poorer communities. The grant's allocation of R50.4 billion over the medium term constitutes 96.8 per cent of the *Local Government Support and Intervention Management* programme's expected expenditure over the period ahead. The department plans to strengthen its monitoring and evaluation of the performance of projects funded through the grant to ensure that funds are used optimally, and provide value for money for government while alleviating backlogs in social infrastructure. The Municipal Infrastructure Support Agency will assist the department in this regard by providing technical support to improve the delivery of municipal infrastructure. As a result the transfer to the Municipal Infrastructure Support Agency is expected to increase to R371 million by 2019/20.

Providing work opportunities for the poor

A central focus of the department is to work towards providing and maintaining 1 million work opportunities by March 2019. In pursuit of this target, the *Community Work Programme* will provide an income safety net for poor people by providing an estimated 744 369 work opportunities over the medium term through community-approved sustainability projects such as food gardens, the supervision of school homework, and home-based care and auxiliary care services for vulnerable households. To create these opportunities, the programme has a budget of R11.5 billion over the medium term, increasing at an average annual rate of 8 per cent.

Expenditure trends

Table 4.2 Vote expenditure trends by programme and economic classification

Programmes														
1. Administration														
2. Regional and Urban Development and Legislative Support														
3. Institutional Development														
4. National Disaster Management Centre														
5. Local Government Support and Intervention Management														
6. Community Work Programme														
Programme	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate	Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
R million	2013/14			2014/15			2015/16			2016/17			2013/14 - 2016/17	
Programme 1	248.8	247.9	237.7	252.1	238.5	236.4	236.5	228.6	236.5	266.5	263.7	263.7	97.1%	99.6%
Programme 2	30.3	31.1	84.0	33.1	30.0	80.3	76.2	76.2	93.0	397.0	423.6	423.6	126.9%	121.4%
Programme 3	55 441.5	55 609.7	39 384.8	59 729.4	59 966.4	42 040.2	65 898.4	67 407.6	49 818.6	52 887.7	52 888.0	51 448.0	78.1%	77.5%
Programme 4	585.1	694.4	423.9	650.8	831.4	385.9	606.8	606.8	258.2	598.9	588.9	207.4	52.2%	46.9%
Programme 5	272.1	145.3	14 549.5	289.5	129.7	15 085.0	120.4	120.4	15 317.1	15 652.8	15 666.5	15 666.5	371.1%	377.4%
Programme 6	1 675.0	1 730.6	1 721.7	2 257.8	2 257.8	1 558.7	2 375.9	2 375.9	2 374.2	3 191.2	3 191.2	3 191.2	93.1%	92.6%
Total	58 252.7	58 458.9	56 401.6	63 212.7	63 453.9	59 386.5	69 314.2	70 815.5	68 097.5	72 994.0	73 021.9	71 200.4	96.7%	96.0%
Change to 2016 Budget estimate												27.9		
Economic classification														
Current payments	2 419.9	2 477.9	2 113.9	2 690.7	2 689.8	1 975.3	2 808.6	2 811.5	2 759.6	3 801.7	3 826.5	3 786.5	90.7%	90.1%
Compensation of employees	277.7	311.2	226.8	256.6	246.6	234.4	271.8	271.8	258.3	320.5	320.5	320.5	92.3%	90.4%
Goods and services	2 142.2	2 166.7	1 887.1	2 434.1	2 443.2	1 740.9	2 536.8	2 539.7	2 501.3	3 481.2	3 505.9	3 465.9	90.6%	90.0%
Transfers and subsidies	55 820.6	55 969.7	54 272.5	60 513.3	60 755.4	57 393.0	66 497.8	67 997.4	65 290.9	69 185.0	69 188.0	67 406.6	97.0%	96.2%
Provinces and municipalities	55 708.9	55 842.9	53 811.7	60 024.5	60 261.7	56 901.3	66 007.2	67 506.1	64 799.2	68 301.7	68 301.7	66 520.3	96.8%	96.1%
Departmental agencies and accounts	100.7	100.7	441.6	477.2	481.8	481.9	478.5	484.9	484.9	567.4	570.4	570.4	-	-
Foreign governments and international organisations	-	-	0.8	-	0.3	0.9	-	-	-	-	-	-	-	655.8%
Non-profit institutions	11.1	11.1	13.5	11.7	11.7	8.6	12.1	6.3	6.3	6.6	6.6	6.6	84.4%	98.1%
Households	-	15.0	4.8	-	-	0.4	-	0.1	0.5	309.3	309.3	309.3	101.8%	97.1%
Payments for capital assets	12.2	10.6	14.8	8.7	8.7	17.9	7.8	6.5	46.1	7.3	7.3	7.3	238.9%	259.6%
Machinery and equipment	11.4	9.8	14.8	7.7	7.7	17.8	7.8	6.5	46.1	7.3	7.3	7.3	250.7%	273.7%
Heritage assets	-	-	-	-	-	0.1	-	-	-	-	-	-	-	-
Software and other intangible assets	0.8	0.8	-	1.0	1.0	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	0.8	0.4	-	-	0.3	-	0.1	0.9	-	0.1	0.1	-	170.9%
Total	58 252.7	58 458.9	56 401.6	63 212.7	63 453.9	59 386.5	69 314.2	70 815.5	68 097.5	72 994.0	73 021.9	71 200.4	96.7%	96.0%

Expenditure estimates

Table 4.3 Vote expenditure estimates by programme and economic classification

Programmes												
1. Administration												
2. Regional and Urban Development and Legislative Support												
3. Institutional Development												
4. National Disaster Management Centre												
5. Local Government Support and Intervention Management												
6. Community Work Programme												
Programme	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)				
R million	2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20					
Programme 1	263.7	2.1%	0.4%	247.3	259.6	276.7	1.6%	0.3%				
Programme 2	423.6	138.9%	0.3%	210.3	103.9	110.2	-36.2%	0.3%				
Programme 3	51 448.0	-2.6%	71.6%	57 372.8	63 114.4	67 879.5	9.7%	73.6%				
Programme 4	207.4	-33.2%	0.5%	521.9	600.2	578.4	40.8%	0.6%				
Programme 5	15 666.5	376.0%	23.8%	16 366.4	17 225.7	18 197.0	5.1%	20.7%				
Programme 6	3 191.2	22.6%	3.5%	3 695.9	3 809.9	4 018.6	8.0%	4.5%				
Total	71 200.4	6.8%	100.0%	78 414.5	85 113.8	91 060.4	8.5%	100.0%				
Change to 2016 Budget estimate				(142.7)	855.3	952.2						

Table 4.3 Vote expenditure estimates by programme and economic classification

Economic classification	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
				2016/17	2013/14 - 2016/17	2017/18		
R million								
Current payments	3 786.5	15.2%	4.2%	4 346.2	4 478.9	4 730.0	7.7%	5.3%
Compensation of employees	320.5	1.0%	0.4%	338.9	339.5	365.4	4.5%	0.4%
Goods and services	3 465.9	17.0%	3.8%	4 007.2	4 139.5	4 364.7	8.0%	4.9%
Transfers and subsidies	67 406.6	6.4%	95.8%	74 060.8	80 627.1	86 322.2	8.6%	94.7%
Provinces and municipalities	66 520.3	6.0%	94.9%	73 439.1	80 020.8	85 680.7	8.8%	93.8%
Departmental agencies and accounts	570.4	78.3%	0.8%	608.4	592.1	626.5	3.2%	0.7%
Foreign governments and international organisations	-	-	0.0%	1.3	1.4	1.4	-	0.0%
Non-profit institutions	6.6	-15.9%	0.0%	12.1	12.8	13.5	26.8%	0.0%
Households	309.3	174.2%	0.1%	-	-	-	-100.0%	0.1%
Payments for capital assets	7.3	-11.5%	0.0%	7.5	7.8	8.2	3.6%	0.0%
Machinery and equipment	7.3	-9.3%	0.0%	7.5	7.8	8.2	3.6%	0.0%
Payments for financial assets	0.1	-53.6%	0.0%	-	-	-	-100.0%	0.0%
Total	71 200.4	6.8%	100.0%	78 414.5	85 113.8	91 060.4	8.5%	100.0%

Goods and services expenditure trends and estimates

Table 4.4 Vote goods and services expenditure trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R thousand											
Administrative fees	163	6 019	11 949	82	-20.5%	0.2%	7 386	8 391	9 396	385.7%	0.2%
Advertising	3 754	2 340	2 438	8 021	28.8%	0.2%	6 657	6 622	6 658	-6.0%	0.2%
Minor assets	1 087	2 881	8 804	1 995	22.4%	0.2%	1 897	2 013	2 139	2.4%	0.1%
Audit costs: External	7 571	6 872	6 678	10 082	10.0%	0.3%	12 670	14 199	15 429	15.2%	0.3%
Bursaries: Employees	1 696	937	1 086	3 801	30.9%	0.1%	3 703	2 013	2 126	-17.6%	0.1%
Catering: Departmental activities	5 744	3 119	5 198	12 095	28.2%	0.3%	12 135	13 385	14 142	5.4%	0.3%
Communication	9 639	6 632	11 671	16 501	19.6%	0.5%	11 454	15 232	14 009	-5.3%	0.4%
Computer services	21 508	18 000	16 754	82 712	56.7%	1.4%	61 334	60 247	63 214	-8.6%	1.7%
Consultants: Business and advisory services	362 940	239 805	232 359	209 131	-16.8%	10.8%	211 767	231 111	245 922	5.6%	5.6%
Infrastructure and planning services	569	501	519	-	-100.0%	-	-	-	-	-	-
Legal services	3 381	6 156	3 850	4 476	9.8%	0.2%	3 918	3 144	4 377	-0.7%	0.1%
Contractors	1 359 447	1 274 367	1 817 448	2 454 718	21.8%	71.7%	2 818 461	2 869 230	3 029 658	7.3%	69.8%
Agency and support/outourced services	1 610	871	5 784	1 358	-5.5%	0.1%	1 439	1 577	1 665	7.0%	-
Entertainment	-	-	60	47	-	-	43	49	51	2.8%	-
Fleet services (including government motor transport)	1 556	1 952	225	1 401	-3.4%	0.1%	1 572	1 919	2 025	13.1%	-
Inventory: Clothing material and accessories	-	22 154	-	-	-	0.2%	-	-	-	-	-
Inventory: Food and food supplies	-	-	10	10	-	-	11	12	13	9.1%	-
Inventory: Fuel, oil and gas	17	127	83	86	71.7%	-	90	95	100	5.2%	-
Inventory: Learner and teacher support material	342	-	2	515	14.6%	-	544	576	608	5.7%	-
Inventory: Materials and supplies	117	27 336	87 778	570 576	1595.8%	7.1%	719 421	772 013	809 391	12.4%	17.9%
Inventory: Medical supplies	-	-	8	-	-	-	-	-	-	-	-
Inventory: Other supplies	11	-	360	713	301.7%	-	778	820	867	6.7%	-
Consumable supplies	338	4 552	121 851	3 563	119.3%	1.4%	3 885	4 432	4 679	9.5%	0.1%
Consumables: Stationery, printing and office supplies	6 082	6 014	8 769	21 162	51.5%	0.4%	25 007	19 734	20 839	-0.5%	0.5%
Operating leases	1 008	4 711	6 670	2 704	38.9%	0.2%	3 023	3 105	3 278	6.6%	0.1%
Rental and hiring	17	-	-	26	15.2%	-	57	61	65	35.7%	-
Property payments	46 621	45 597	40 035	40 681	-4.4%	1.8%	44 958	46 595	49 204	6.5%	1.1%
Transport provided: Departmental activity	-	-	295	100	-	-	308	326	344	51.0%	-
Travel and subsistence	38 450	29 448	29 745	49 193	8.6%	1.5%	45 780	51 895	54 392	3.4%	1.3%
Training and development	3 561	26 471	74 015	2 536	-10.7%	1.1%	3 840	3 812	4 022	16.6%	0.1%
Operating payments	2 031	1 461	1 737	1 611	-7.4%	0.1%	1 772	1 834	1 935	6.3%	-
Venues and facilities	7 841	2 562	5 106	6 037	-8.3%	0.2%	3 324	5 016	4 121	-12.0%	0.1%
Total	1 887 101	1 740 885	2 501 287	3 505 933	22.9%	100.0%	4 007 234	4 139 458	4 364 669	7.6%	100.0%

Transfers and subsidies expenditure trends and estimates

Table 4.5 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2013/14	2014/15	2015/16		2013/14 - 2016/17	Average Expenditure/ Total (%)	2017/18	2018/19	2019/20	2016/17 - 2019/20	Average Expenditure/ Total (%)
R thousand											
Provinces and municipalities											
Provincial revenue funds											
Current	93 647	85 951	35 593	111 545	6.0%	0.1%	123 432	130 591	137 904	7.3%	0.2%
Vehicle licences	17	-	5	-	-100.0%	-	-	-	-	-	-
Provincial disaster grant	93 630	85 951	35 588	111 545	6.0%	0.1%	123 432	130 591	137 904	7.3%	0.2%
Provinces and municipalities											
Municipal bank accounts											
Current	39 375 275	41 879 778	49 621 685	53 136 150	10.5%	74.8%	57 424 381	63 102 548	67 809 065	8.5%	77.8%
Vehicle licences	2	24	22	100	268.4%	-	103	106	112	3.8%	-
Municipal demarcation transition grant	-	-	3 714	297 422	-	0.1%	111 856	-	-	-100.0%	0.1%
Municipal systems improvement grant	240 307	252 152	251 442	-	-100.0%	0.3%	-	-	-	-	-
Local government equitable share	38 964 252	41 592 070	49 366 507	52 568 706	10.5%	74.1%	57 012 141	62 731 845	67 473 465	8.7%	77.3%
Municipal disaster grant	170 714	35 532	-	269 922	16.5%	0.2%	300 281	370 597	335 488	7.5%	0.4%
Capital	14 342 787	14 935 547	15 141 883	15 054 028	1.6%	24.2%	15 891 252	16 787 685	17 733 731	5.6%	21.1%
Municipal disaster recovery grant	118 340	190 102	186 121	140 000	5.8%	0.3%	-	-	-	-100.0%	-
Municipal infrastructure grant	14 224 447	14 745 445	14 955 762	14 914 028	1.6%	23.9%	15 891 252	16 787 685	17 733 731	5.9%	21.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	441 648	481 895	484 949	570 407	8.9%	0.8%	608 420	592 121	626 542	3.2%	0.8%
Public Service Sector Education and Training Authority	-	735	-	-	-	-	-	-	-	-	-
Municipal Demarcation Board	42 152	44 230	45 793	59 220	12.0%	0.1%	50 631	53 568	56 568	-1.5%	0.1%
Department of Traditional Affairs	111 702	115 864	125 928	129 798	5.1%	0.2%	145 006	154 216	164 313	8.2%	0.2%
South African Local Government Association	25 999	26 904	9 215	31 500	6.6%	-	31 300	33 100	34 954	3.5%	-
Municipal Infrastructure Support Agency	261 795	294 162	304 013	349 889	10.2%	0.5%	381 483	351 237	370 707	1.9%	0.5%
Foreign governments and international organisations											
Current	825	880	-	-	-100.0%	-	1 281	1 356	1 432	-	-
Common Wealth to Local Government Forum	400	238	-	-	-100.0%	-	-	-	-	-	-
United Cities and Local Governments of Africa - Morocco	425	642	-	-	-100.0%	-	1 281	1 356	1 432	-	-
Non-profit institutions											
Current	13 463	8 638	6 286	6 619	-21.1%	-	12 073	12 779	13 495	26.8%	-
South African Cities Network	11 765	6 071	6 286	6 619	-17.4%	-	6 950	7 353	7 765	5.5%	-
United Cities and Local Governments of Africa - South African Regional Office	1 698	2 567	-	-	-100.0%	-	5 123	5 426	5 730	-	-
Households											
Social benefits											
Current	4 833	357	395	309 276	300.0%	0.1%	-	-	-	-100.0%	0.1%
Employee social benefits	974	357	395	-	-100.0%	-	-	-	-	-	-
Non-returning local government councillors	3 859	-	-	309 276	331.1%	0.1%	-	-	-	-100.0%	0.1%
Households											
Other transfers to households											
Current	-	-	132	-	-	-	-	-	-	-	-
Employee social benefits	-	-	132	-	-	-	-	-	-	-	-
Total	54 272 478	57 393 046	65 290 923	69 188 025	8.4%	100.0%	74 060 839	80 627 080	86 322 169	7.7%	100.0%

Personnel information

Table 4.6 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number and cost ² of personnel posts filled / planned for on funded establishment															Number			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/Total (%)		
		2015/16			2016/17			2017/18			2018/19			2019/20						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Cooperative Governance And Traditional Affairs		469	2	442	258.3	0.6	546	320.5	0.6	539	338.9	0.6	482	339.5	0.7	488	365.4	0.7	-3.7%	100.0%
1 – 6	129	–	116	29.8	0.3	154	37.6	0.2	149	41.3	0.3	134	42.9	0.3	134	50.8	0.4	-4.5%	27.8%	
7 – 10	128	–	125	54.3	0.4	143	67.4	0.5	125	63.1	0.5	123	65.3	0.5	132	75.9	0.6	-2.6%	25.5%	
11 – 12	94	–	86	60.0	0.7	120	83.7	0.7	145	107.7	0.7	104	85.5	0.8	102	87.4	0.9	-5.3%	22.9%	
13 – 16	118	2	115	114.2	1.0	129	131.9	1.0	120	126.9	1.1	121	145.8	1.2	120	151.3	1.3	-2.4%	23.8%	
Programme	469	2	442	258.3	0.6	546	320.5	0.6	539	338.9	0.6	482	339.5	0.7	488	365.4	0.7	-3.7%	100.0%	
Programme 1	222	2	205	109.1	0.5	211	125.8	0.6	220	133.7	0.6	205	141.5	0.7	208	152.2	0.7	-0.5%	41.1%	
Programme 2	35	–	40	23.0	0.6	37	18.7	0.5	40	25.9	0.6	40	27.6	0.7	40	29.7	0.7	2.6%	7.6%	
Programme 3	47	–	48	39.6	0.8	53	32.7	0.6	59	38.1	0.6	53	38.1	0.7	53	41.0	0.8	–	10.6%	
Programme 4	30	–	30	20.8	0.7	32	17.3	0.5	44	29.6	0.7	34	25.0	0.7	34	26.9	0.8	2.0%	7.0%	
Programme 5	81	–	62	36.1	0.6	87	62.4	0.7	87	68.4	0.8	73	62.9	0.9	73	67.7	0.9	-5.7%	15.6%	
Programme 6	54	–	57	29.8	0.5	126	63.5	0.5	89	43.3	0.5	77	44.4	0.6	80	47.9	0.6	-14.1%	18.1%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 4.7 Departmental receipts by economic classification

R thousand	Audited outcome					Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2013/14	2014/15	2015/16	2016/17	2016/17					2017/18	2018/19	2019/20		
Departmental receipts	1 220	1 916	1 116	1 165	1 410	4.9%	100.0%	1 261	1 332	1 445	0.8%	100.0%		
Sales of goods and services produced by department	174	173	157	305	130	-9.3%	11.2%	355	375	395	44.8%	23.0%		
Sales by market establishments	94	173	157	305	68	-10.2%	8.7%	350	370	390	79.0%	21.6%		
of which:														
Rental parking: Covered and open	94	173	157	305	68	-10.2%	8.7%	350	370	390	79.0%	21.6%		
Other sales	80	–	–	–	62	-8.1%	2.5%	5	5	5	-56.8%	1.4%		
of which:														
Capital equipment	80	–	–	–	–	-100.0%	1.4%	–	–	–	–	–		
Services rendered:	–	–	–	–	61	–	1.1%	–	–	–	-100.0%	1.1%		
Commission on insurance and garnishees	–	–	–	–	1	–	–	5	5	5	71.0%	0.3%		
Replacement of security cards	–	–	–	–	1	–	–	–	–	–	–	–		
Sales of scrap, waste, arms and other used current goods	1	1	1	5	–	-100.0%	0.1%	6	7	10	–	0.4%		
of which:														
Sales of paper	1	1	1	5	–	-100.0%	0.1%	6	7	10	–	0.4%		
Interest, dividends and rent on land	–	1	291	15	945	–	21.8%	10	10	–	-100.0%	17.7%		
Interest	–	1	–	–	3	–	0.1%	10	10	–	-100.0%	0.4%		
Dividends	–	–	291	15	942	–	21.8%	–	–	–	-100.0%	17.3%		
of which:														
Bank accounts	–	–	291	15	942	–	21.8%	–	–	–	-100.0%	17.3%		
Sales of capital assets	16	53	–	40	40	35.7%	1.9%	40	40	40	–	2.9%		
Transactions in financial assets and liabilities	1 029	1 688	667	800	295	-34.1%	65.0%	850	900	1 000	50.2%	55.9%		
Total	1 220	1 916	1 116	1 165	1 410	4.9%	100.0%	1 261	1 332	1 445	0.8%	100.0%		

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 4.8 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2013/14	2014/15	2015/16		2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	Average: Expenditure/ Total (%)
R million											
Ministry	36.8	32.9	27.8	37.9	1.1%	13.9%	28.0	29.4	31.5	-6.0%	12.1%
Management	15.7	16.5	20.1	13.6	-4.7%	6.8%	17.5	18.4	19.8	13.3%	6.6%
Corporate Services	105.0	109.8	111.2	127.5	6.7%	46.5%	108.9	114.5	122.1	-1.4%	45.2%
Financial Services	27.0	25.3	30.0	30.7	4.4%	11.6%	38.4	40.6	43.3	12.2%	14.6%
Internal Audit and Risk Management	8.7	8.6	11.9	16.5	23.5%	4.7%	13.0	13.6	14.6	-4.0%	5.5%
Office Accommodation	44.5	43.3	35.6	37.5	-5.6%	16.5%	41.6	43.0	45.4	6.6%	16.0%
Total	237.7	236.4	236.5	263.7	3.5%	100.0%	247.3	259.6	276.7	1.6%	100.0%
Change to 2016 Budget estimate				(2.8)			(11.0)	(10.7)	(8.7)		
Economic classification											
Current payments	226.9	224.2	225.6	258.5	4.4%	96.0%	242.1	254.2	271.1	1.6%	98.0%
Compensation of employees	107.4	110.3	109.1	125.8	5.4%	46.5%	133.7	141.5	152.2	6.6%	52.8%
Goods and services ¹	119.5	113.9	116.5	132.7	3.6%	49.5%	108.5	112.7	118.9	-3.6%	45.1%
of which:											
Audit costs: External	7.6	6.9	6.6	7.1	-2.2%	2.9%	8.2	9.2	9.7	11.2%	3.3%
Communication	7.6	4.1	9.1	10.9	12.6%	3.3%	5.1	7.8	6.3	-16.8%	2.9%
Computer services	14.3	14.3	12.2	12.8	-3.6%	5.5%	7.5	4.8	5.4	-24.8%	2.9%
Consultants: Business and advisory services	7.1	5.4	10.1	22.3	46.6%	4.6%	6.8	7.1	9.6	-24.6%	4.4%
Property payments	46.6	45.6	40.0	40.7	-4.4%	17.7%	45.0	46.6	49.2	6.5%	17.3%
Travel and subsistence	14.6	12.3	9.6	11.1	-8.6%	4.9%	11.0	10.2	10.6	-1.6%	4.1%
Transfers and subsidies¹	1.0	1.0	0.4	0.1	-53.5%	0.3%	0.1	0.1	0.1	3.8%	-
Provinces and municipalities	0.0	0.0	0.0	0.1	73.9%	-	0.1	0.1	0.1	3.8%	-
Departmental agencies and accounts	-	0.7	-	-	-	0.1%	-	-	-	-	-
Households	1.0	0.2	0.4	-	-100.0%	0.2%	-	-	-	-	-
Payments for capital assets	9.4	10.9	9.5	5.0	-19.1%	3.6%	5.1	5.3	5.5	3.5%	2.0%
Machinery and equipment	9.4	10.9	9.5	5.0	-19.1%	3.6%	5.1	5.3	5.5	3.5%	2.0%
Payments for financial assets	0.4	0.3	0.9	0.1	-42.4%	0.2%	-	-	-	-100.0%	-
Total	237.7	236.4	236.5	263.7	3.5%	100.0%	247.3	259.6	276.7	1.6%	100.0%
Proportion of total programme expenditure to vote expenditure	0.4%	0.4%	0.3%	0.4%	-	-	0.3%	0.3%	0.3%	-	-

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Programme 2: Regional and Urban Development and Legislative Support

Programme purpose

Provide policy analysis and development in order to transform local government and improve cooperative governance.

Objectives

- Facilitate the restructuring of the municipal spatial economy through monitoring the implementation of the integrated urban development framework on a continual basis.
- Develop and institutionalise an effective intergovernmental relations system across the three spheres of government by introducing institutional and governance reforms by March 2019.

Subprogrammes

- *Management: Regional and Urban Development and Legislative Support* provides strategic leadership to the programme to ensure compliance with and the achievement of departmental targets in line with the Back to Basics strategy.

- *Local Government Legislative Support and Institutional Establishment* drafts and amends primary and secondary legislation administered by the department, and provides legal opinions to the department's stakeholders on the interpretation of legislation and matters affecting the mandate of the department. This subprogramme also provides technical support and advice on the determination and redetermination of municipal boundaries, provincial boundary issues, and local government elections.
- *Urban Development Planning* facilitates and monitors the implementation of the integrated urban development framework policy and local economic development plans. This subprogramme also supports municipalities with the implementation of various tools to facilitate integrated urban development and spatial contracts in key restructuring zones.
- *Spatial Planning Districts and Regions* facilitates the implementation of planning frameworks to promote integrated development across government and build geographic information system capacity in district and local municipalities to enhance evidence-based decision-making. This subprogramme also facilitates sustainable economic activities in the districts and lagging regions.
- *Intergovernmental Policy and Practice* reviews, clarifies and strengthens the policy and institutional environment for the assignment and management of municipal powers and functions. This subprogramme is also responsible for strengthening collaborative intergovernmental management and practice between sectors, provinces and local government.
- *Municipal Demarcation Transition Grant* makes transfers to assist municipalities in building in-house capacity to perform their functions, and to stabilise institutional and government systems. This grant ends in 2017/18.
- *Municipal Demarcation Board* makes transfers to the Municipal Demarcation Board to fund operational activities such as capacity assessments, ward delimitation and boundary redetermination. This subprogramme's budget is transferred in full to the board.
- *South African Cities Network* makes transfers to the South African Cities Network to fund operational activities, including enabling cooperation between South African cities. This subprogramme's budget is transferred in full to the network.

Expenditure trends and estimates

Table 4.9 Regional and Urban Development and Legislative Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2013/14	2014/15	2015/16		2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20		
R million											
Management Regional and Urban Development and Legislative Support	3.0	3.3	6.1	1.2	-27.5%	2.0%	3.2	3.4	3.7	46.7%	1.4%
Local Government Legislative Support and Institutional Establishment	5.8	6.8	5.6	2.5	-24.2%	3.0%	3.4	6.3	6.7	38.5%	2.2%
Urban Development Planning	6.6	7.0	8.8	8.2	7.4%	4.5%	10.6	11.0	11.8	12.9%	4.9%
Spatial Planning Districts and Regions	8.0	6.5	8.8	13.5	18.9%	5.4%	14.6	11.5	12.3	-3.1%	6.1%
Intergovernmental Policy and Practice	6.6	6.4	7.8	7.2	2.9%	4.1%	9.0	10.7	11.5	16.9%	4.5%
Municipal Demarcation Transition Grant	-	-	3.7	325.3	-	48.3%	111.9	-	-	-100.0%	51.6%
Municipal Demarcation Board	42.2	44.2	45.8	59.2	12.0%	28.1%	50.6	53.6	56.6	-1.5%	25.9%
South African Cities Network	11.8	6.1	6.3	6.6	-17.4%	4.5%	7.0	7.4	7.8	5.5%	3.4%
Total	84.0	80.3	93.0	423.6	71.5%	100.0%	210.3	103.9	110.2	-36.2%	100.0%
Change to 2016 Budget estimate				26.6			6.4	6.9	7.8		
Economic classification											
Current payments	30.0	30.0	37.2	60.4	26.3%	23.1%	40.8	43.0	45.9	-8.7%	22.4%
Compensation of employees	17.9	20.0	23.0	18.7	1.4%	11.7%	25.9	27.6	29.7	16.6%	12.0%
Goods and services ¹	12.1	10.0	14.2	41.6	51.2%	11.4%	14.9	15.4	16.2	-27.0%	10.4%
of which:											
Catering: Departmental activities	0.3	0.3	0.9	0.7	38.0%	0.3%	0.9	0.9	1.0	8.6%	0.4%
Communication	0.4	0.6	0.5	0.6	12.1%	0.3%	0.7	1.4	1.4	32.1%	0.5%
Computer services	0.1	0.4	1.0	0.4	93.9%	0.3%	1.4	0.8	0.8	31.0%	0.4%
Consultants: Business and advisory services	4.1	4.7	2.9	34.1	102.5%	6.7%	5.1	3.7	4.0	-51.2%	5.5%
Consumables: Stationery, printing and office supplies	1.2	0.8	1.3	1.4	5.7%	0.7%	1.4	1.6	1.6	5.0%	0.7%
Travel and subsistence	5.0	2.5	6.1	3.2	-13.4%	2.5%	3.6	5.4	5.7	20.5%	2.1%

Table 4.9 Regional and Urban Development and Legislative Support expenditure trends and estimates by subprogramme and economic classification

R million	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average: Expenditure/ Total (%) 2016/17	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2019/20
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
Transfers and subsidies¹	53.9	50.3	55.8	363.3	88.9%	76.8%	169.4	60.9	64.3	-43.8%	77.6%
Provinces and municipalities	–	–	3.7	297.4	–	44.2%	111.9	–	–	-100.0%	48.3%
Departmental agencies and accounts	42.2	44.2	45.8	59.2	12.0%	28.1%	50.6	53.6	56.6	-1.5%	25.9%
Non-profit institutions	11.8	6.1	6.3	6.6	-17.4%	4.5%	7.0	7.4	7.8	5.5%	3.4%
Payments for capital assets	0.1	0.1	–	–	-100.0%	–	–	–	–	–	–
Machinery and equipment	0.1	0.1	–	–	-100.0%	–	–	–	–	–	–
Total	84.0	80.3	93.0	423.6	71.5%	100.0%	210.3	103.9	110.2	-36.2%	100.0%
Proportion of total programme expenditure to vote expenditure	0.1%	0.1%	0.1%	0.6%	–	–	0.3%	0.1%	0.1%	–	–
Details of selected transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	42.2	44.2	45.8	59.2	12.0%	28.1%	50.6	53.6	56.6	-1.5%	25.9%
Municipal Demarcation Board	42.2	44.2	45.8	59.2	12.0%	28.1%	50.6	53.6	56.6	-1.5%	25.9%
Non-profit institutions											
Current	11.8	6.1	6.3	6.6	-17.4%	4.5%	7.0	7.4	7.8	5.5%	3.4%
South African Cities Network	11.8	6.1	6.3	6.6	-17.4%	4.5%	7.0	7.4	7.8	5.5%	3.4%
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Current	–	–	3.7	297.4	–	44.2%	111.9	–	–	-100.0%	48.3%
Municipal demarcation transition grant	–	–	3.7	297.4	–	44.2%	111.9	–	–	-100.0%	48.3%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Programme 3: Institutional Development

Programme purpose

Build institutional resilience in the local government system by supporting system development, governance, capacity building and revenue management; and provide for the functions of the Department of Traditional Affairs.

Objectives

- Support municipalities in improving their financial sustainability and revenue management through the *municipal systems improvement grant* by helping them develop simplified revenue plans, property and consumer databases, record management systems, and organograms aligned with municipal functions by March 2019.
- Support municipalities' efforts to improve municipal finances and increase revenue by monitoring the implementation of the Municipal Property Rates Act (2004) on an ongoing basis.
- Strengthen the functionality of municipalities through the development and implementation of human resources and administrative systems, as per the Municipal Systems Act (2000), by March 2019.

Subprogrammes

- *Management: Institutional Development* provides strategic leadership to the programme to ensure compliance and the achievement of departmental targets in line with the Back to Basics strategy.
- *Municipal Human Resources Management Systems* builds sound municipal institutional capabilities through the development, implementation and enforcement of an efficient and effective human resource management framework as per the Municipal Systems Act (2000).
- *Municipal Finance* provides support and technical capacity to municipalities on municipal revenue management and enhancement strategies, debt collection, and free basic services.
- *Citizen Engagement* promotes local government accountability and engagement with communities implementing the citizen engagement framework.
- *Anti-Corruption and Good Governance* conducts anti-corruption campaigns that improve ethical conduct at

local government level. This subprogramme also strengthens and implements preventative measures against corruption, and creates a conducive environment for the expeditious resolution of corruption cases.

- *Municipal Property Rates* provides for indirect transfers to municipalities to support them in performing their functions and stabilise institutional and governance systems, as required in the Municipal Systems Act (2000), the Municipal Property Rates Act (2004) and related legislation.
- *Local Government Equitable Share* is the share of nationally raised revenue payable to local government in terms of section 214 of the Constitution. This transfer supplements municipal revenue for the provision of free basic services to poor households, and for the funding of institutional capacity and support to weaker municipalities.
- *South African Local Government Association* makes transfers to the South African Local Government Association to fund operational activities, including participation in intergovernmental structures and legislatures.
- *Municipal Systems Improvement Grant* makes transfers to assist municipalities in building in-house capacity to perform functions, and to stabilise institutional and governmental systems.
- *Department of Traditional Affairs* makes transfers to the Department of Traditional Affairs to support traditional leadership.
- *United Cities and Local Government of Africa* makes transfers to United Cities and Local Government of Africa to fund operational activities, enhance cooperation and knowledge sharing among local governments in Africa, and improve the delivery of services to communities across the continent.

Expenditure trends and estimates

Table 4.10 Institutional Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
R million											
Management: Institutional Development	9.8	15.4	20.8	5.7	-16.5%	-	3.3	3.5	3.7	-13.1%	-
Municipal Human Resources Management Systems	5.4	6.5	9.6	7.1	9.4%	-	7.8	8.2	8.7	7.3%	-
Municipal Finance	8.3	8.7	13.1	33.8	59.8%	-	31.5	30.1	31.7	-2.2%	0.1%
Citizen Engagement	4.6	6.7	7.0	8.3	21.3%	-	6.7	7.3	7.7	-2.2%	-
Anti-Corruption and Good Governance	4.8	4.9	5.5	5.5	4.5%	-	7.3	5.5	5.8	1.9%	-
Municipal Property Rates	7.5	7.8	9.5	13.3	20.8%	-	18.0	19.0	20.3	15.4%	-
Local Government Equitable Share	38 964.3	41 592.1	49 366.5	52 568.7	10.5%	99.1%	57 012.1	62 731.8	67 473.5	8.7%	99.4%
South African Local Government Association	26.0	26.9	9.2	31.5	6.6%	0.1%	31.3	33.1	35.0	3.5%	0.1%
Municipal Systems Improvement Grant	240.3	252.2	251.4	84.3	-29.5%	0.4%	103.2	115.1	121.6	13.0%	0.2%
Department of Traditional Affairs	111.7	115.9	125.9	129.8	5.1%	0.3%	145.0	154.2	164.3	8.2%	0.2%
United Cities and Local Government of Africa	2.1	3.2	-	-	-100.0%	-	6.4	6.8	7.2	-	-
Total	39 384.8	42 040.2	49 818.6	52 888.0	10.3%	100.0%	57 372.8	63 114.4	67 879.5	8.7%	100.0%
Change to 2016 Budget estimate				0.2			10.9	1 011.8	2 299.0		
Economic classification											
Current payments	39.9	49.6	65.5	158.0	58.2%	0.2%	177.9	188.5	199.6	8.1%	0.3%
Compensation of employees	30.2	33.2	39.6	32.7	2.7%	0.1%	38.1	38.1	41.0	7.8%	0.1%
Goods and services ¹	9.7	16.4	25.9	125.2	134.2%	0.1%	139.8	150.4	158.6	8.2%	0.2%
of which:											
Catering: Departmental activities	0.2	0.2	0.7	0.9	54.4%	-	1.1	1.1	1.2	10.6%	-
Communication	0.3	0.4	0.5	1.1	59.0%	-	1.5	1.8	1.9	18.7%	-
Consultants: Business and advisory services	1.6	9.1	12.3	92.5	284.3%	0.1%	109.5	122.2	129.0	11.7%	0.2%
Contractors	0.0	0.1	1.2	10.2	778.7%	-	14.0	9.1	9.4	-2.7%	-
Consumables: Stationery, printing and office supplies	0.5	1.0	1.3	1.3	34.9%	-	2.3	2.4	2.5	25.3%	-
Travel and subsistence	4.2	4.4	5.8	7.3	20.1%	-	9.4	10.9	11.5	16.2%	-

Table 4.10 Institutional Development expenditure trends and estimates by subprogramme and economic classification

R million	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average: Expenditure/ Total (%) 2016/17	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2016/17 - 2019/20
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
Transfers and subsidies¹	39 344.8	41 990.4	49 753.1	52 730.0	10.3%	99.8%	57 194.9	62 925.9	67 679.9	8.7%	99.7%
Provinces and municipalities	39 204.6	41 844.2	49 617.9	52 568.7	10.3%	99.5%	57 012.1	62 731.8	67 473.5	8.7%	99.4%
Departmental agencies and accounts	137.7	142.8	135.1	161.3	5.4%	0.3%	176.3	187.3	199.3	7.3%	0.3%
Foreign governments and international organisations	0.8	0.9	–	–	-100.0%	–	1.3	1.4	1.4	–	–
Non-profit institutions	1.7	2.6	–	–	-100.0%	–	5.1	5.4	5.7	–	–
Payments for capital assets	0.1	0.2	–	–	-100.0%	–	–	–	–	–	–
Machinery and equipment	0.1	0.2	–	–	-100.0%	–	–	–	–	–	–
Total	39 384.8	42 040.2	49 818.6	52 888.0	10.3%	100.0%	57 372.8	63 114.4	67 879.5	8.7%	100.0%
Proportion of total programme expenditure to vote expenditure	69.8%	70.8%	73.2%	72.4%	–	–	73.2%	74.2%	74.5%	–	–
Details of selected transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	137.7	142.8	135.1	161.3	5.4%	0.3%	176.3	187.3	199.3	7.3%	0.3%
Department of Traditional Affairs	111.7	115.9	125.9	129.8	5.1%	0.3%	145.0	154.2	164.3	8.2%	0.2%
South African Local Government Association	26.0	26.9	9.2	31.5	6.6%	0.1%	31.3	33.1	35.0	3.5%	0.1%
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Current	39 204.6	41 844.2	49 617.9	52 568.7	10.3%	99.5%	57 012.1	62 731.8	67 473.5	8.7%	99.4%
Municipal Systems improvement Grant	240.3	252.2	251.4	–	-100.0%	0.4%	–	–	–	–	–
Local Government Equitable Share	38 964.3	41 592.1	49 366.5	52 568.7	10.5%	99.1%	57 012.1	62 731.8	67 473.5	8.7%	99.4%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Programme 4: National Disaster Management Centre

Programme purpose

Promote an integrated and coordinated system of disaster prevention, mitigation and risk management.

Objectives

- Oversee disaster management institutional systems and improve legislative compliance by enhancing the regulatory and policy frameworks related to disaster management by March 2019.
- Improve and strengthen the system of disaster management for all common disasters, such as drought, floods and fire services, by raising public awareness about the impact of disasters and the importance of disaster management in all provinces by March 2019.

Subprogrammes

- *Management: Head of Disaster* provides strategic leadership to the programme.
- *Disaster Risk Reduction, Capacity Building and Intervention* develops and implements disaster management operational systems; coordinates disaster management capacity building and strategic research across all three spheres of government; and provides for the allocation of disaster response, relief and rehabilitation funding after a disaster has occurred.
- *Legislation and Policy Management* develops disaster management policies and a legislative framework derived from the Disaster Management Act (2002) and the national disaster management framework, and manages the improvement of legislative compliance across sectors and spheres of government.
- *Integrated Provincial Disaster Management Support, Monitoring and Evaluation Systems* develops and implements integrated support to provinces, and monitoring and evaluation systems for disaster management and fire services.
- *Fire Services* develops fire services policies and legislative frameworks, and coordinates programmes related to the support and administration of fire services.

- *Information Technology, Intelligence and Information Management Systems* guides the development of a comprehensive information management and communication system, and establishes integrated communication links with all disaster management role players.
- *Disaster Relief Grant* is a conditional allocation that aims to provide immediate relief after disasters. Transfers are made only when a disaster has been declared.
- *Municipal Disaster Recovery Grant* is a conditional allocation to repair municipal infrastructure damaged by disasters. This grant is allocated as a second phase of disaster response to municipalities following a cost-verification process after a disaster has occurred.

Expenditure trends and estimates

Table 4.11 National Disaster Management Centre expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2013/14	2014/15	2015/16		2013/14	2016/17	2017/18	2018/19	2019/20	2016/17	2019/20	
R million												
Management: Head of Disaster	5.5	17.9	5.7	3.1	-17.1%	1.9%	3.6	3.8	4.1	9.1%	0.6%	
Disaster Risk Reduction, Capacity Building and Intervention	11.0	41.6	12.6	28.0	36.6%	5.6%	53.4	53.9	56.9	26.6%	8.4%	
Legislation and Policy Management	7.3	5.0	6.1	5.1	-11.1%	1.4%	6.1	6.4	6.8	10.0%	1.1%	
Integrated Provincial Disaster Management Support, Monitoring and Evaluation Systems	–	–	1.8	3.7	–	0.3%	4.3	4.5	4.8	9.8%	0.8%	
Fire Services	–	–	–	3.1	–	0.2%	3.3	3.5	3.7	6.2%	0.6%	
Information Technology, Intelligence and Information Management Systems	17.4	9.8	10.3	24.4	11.9%	3.7%	27.6	27.0	28.7	5.5%	4.7%	
Disaster Relief Grant	264.3	121.5	35.6	381.5	13.0%	48.5%	423.7	501.2	473.4	7.5%	77.7%	
Municipal Disaster Recovery Grant	118.3	190.1	186.1	140.0	5.8%	38.3%	–	–	–	-100.0%	6.1%	
Total	423.9	385.9	258.2	588.9	11.6%	100.0%	521.9	600.2	578.4	-0.6%	100.0%	
Change to 2016 Budget estimate				(10.0)			0.1	53.1	0.6			
Economic classification												
Current payments	36.1	67.7	35.8	65.1	21.7%	12.4%	95.8	96.6	102.3	16.3%	15.7%	
Compensation of employees	18.5	18.7	20.8	17.3	-2.1%	4.5%	29.6	25.0	26.9	15.7%	4.3%	
Goods and services ¹	17.6	49.0	15.0	47.7	39.4%	7.8%	66.2	71.6	75.5	16.5%	11.4%	
of which:												
Bursaries: Employees	0.5	–	–	2.0	58.7%	0.2%	1.8	–	–	-100.0%	0.2%	
Communication	0.4	0.5	0.5	0.5	11.8%	0.1%	0.6	0.6	0.6	6.1%	0.1%	
Computer services	6.1	1.1	2.9	10.8	21.0%	1.3%	7.5	7.7	8.2	-8.9%	1.5%	
Consultants: Business and advisory services	3.9	35.6	3.9	29.5	96.4%	4.4%	50.6	56.5	59.5	26.4%	8.6%	
Inventory: Other supplies	–	–	–	0.4	–	–	0.5	0.5	0.5	7.0%	0.1%	
Travel and subsistence	3.1	2.0	2.2	2.5	-7.9%	0.6%	2.9	3.8	4.0	17.2%	0.6%	
Transfers and subsidies¹	382.7	311.6	221.7	521.5	10.9%	86.8%	423.7	501.2	473.4	-3.2%	83.9%	
Provinces and municipalities	382.7	311.6	221.7	521.5	10.9%	86.8%	423.7	501.2	473.4	-3.2%	83.9%	
Payments for capital assets	5.1	6.6	0.7	2.3	-22.6%	0.9%	2.4	2.5	2.6	4.0%	0.4%	
Machinery and equipment	5.1	6.4	0.7	2.3	-22.6%	0.9%	2.4	2.5	2.6	4.0%	0.4%	
Heritage assets	–	0.1	–	–	–	–	–	–	–	–	–	
Total	423.9	385.9	258.2	588.9	11.6%	100.0%	521.9	600.2	578.4	-0.6%	100.0%	
Proportion of total programme expenditure to vote expenditure	0.8%	0.6%	0.4%	0.8%	–	–	0.7%	0.7%	0.6%	–	–	
Details of selected transfers and subsidies												
Provinces and municipalities												
Municipalities												
Municipal bank accounts												
Current	170.7	35.5	–	269.9	16.5%	28.7%	300.3	370.6	335.5	7.5%	55.7%	
Municipal disaster grant	170.7	35.5	–	269.9	16.5%	28.7%	300.3	370.6	335.5	7.5%	55.7%	
Capital	118.3	190.1	186.1	140.0	5.8%	38.3%	–	–	–	-100.0%	6.1%	
Municipal disaster recovery grant	118.3	190.1	186.1	140.0	5.8%	38.3%	–	–	–	-100.0%	6.1%	
Provinces and municipalities												
Provinces												
Provincial revenue funds												
Current	93.6	86.0	35.6	111.5	6.0%	19.7%	123.4	130.6	137.9	7.3%	22.0%	
Provincial disaster grant	93.6	86.0	35.6	111.5	6.0%	19.7%	123.4	130.6	137.9	7.3%	22.0%	

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Programme 5: Local Government Support and Intervention Management

Programme purpose

Conduct performance monitoring, support and interventions in municipalities and provincial departments of cooperative governance that will drive Back to Basics activities.

Objectives

- Improve reporting on and accountability for performance in local government by overseeing, coordinating and leading municipalities' implementation of government policies and programmes by March 2019.
- Coordinate and facilitate municipal infrastructure development through *municipal infrastructure grant* funding to extend services to unserved communities by March 2019.
- Coordinate the implementation of Back to Basics interventions in dysfunctional municipalities by monitoring and reporting municipal performance on an ongoing basis.
- Coordinate and implement sustainable infrastructure development and maintenance initiatives through the establishment of partnerships with the Municipal Infrastructure Support Agency, sector departments and other entities to improve the quality of service and extend infrastructure to unserved communities by March 2019.

Subprogrammes

- *Management: Local Government Support and Interventions* provides strategic leadership to the programme to ensure compliance and the achievement of departmental targets in line with the Back to Basics strategy.
- *Municipal Performance Monitoring* monitors and reports on local government performance information by institutionalising monthly performance reporting by municipalities (consolidated into quarterly analysis reports) to the department, analyses Back to Basics performance information for each municipality on a monthly basis, and identifies key trends in municipal Back to Basics performance.
- *Local Government Improvement Programme* monitors and performs diagnostic assessments to support municipalities with the development and implementation of remedial action plans.
- *Litigations and Interventions* monitors compliance with intervention policies and regulations, and develops a budget to address the infrastructure investment priorities of the poor.
- *Municipal Infrastructure Administration* administers the payments of the *municipal infrastructure grant* and reviews spending related to transferred funds.
- *Municipal Infrastructure Grant* makes specific transfers to supplement municipal capital budgets to address the infrastructure investment priorities of the poor.
- *Municipal Infrastructure Support Agency* makes transfers to assist municipalities in building in-house capacity to perform functions, and to stabilise institutional and governmental systems.

Expenditure trends and estimates

Table 4.12 Local Government Support and Intervention Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average: Expenditure/Total (%) 2013/14 - 2016/17	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/Total (%) 2016/17 - 2019/20
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
R million											
Management: Local Government Support and Interventions	9.0	6.9	13.8	3.9	-23.9%	0.1%	3.3	3.5	3.7	-2.0%	-
Municipal Performance Monitoring	14.1	4.5	5.0	322.8	184.0%	0.6%	13.4	11.1	11.9	-66.7%	0.5%
Local Government Improvement Programme	19.4	11.5	14.6	29.2	14.6%	0.1%	30.5	26.0	27.9	-1.6%	0.2%
Litigations and Interventions	13.0	11.9	8.5	11.1	-5.1%	0.1%	12.4	8.7	9.3	-5.5%	0.1%
Municipal Infrastructure Administration	7.8	10.5	15.5	35.6	65.9%	0.1%	34.1	37.4	39.7	3.7%	0.2%
Municipal Infrastructure Grant	14 224.4	14 745.4	14 955.8	14 914.0	1.6%	97.1%	15 891.3	16 787.7	17 733.7	5.9%	96.8%
Municipal Infrastructure Support Agency	261.8	294.2	304.0	349.9	10.2%	2.0%	381.5	351.2	370.7	1.9%	2.2%
Total	14 549.5	15 085.0	15 317.1	15 666.5	2.5%	100.0%	16 366.4	17 225.7	18 197.0	5.1%	100.0%
Change to 2016 Budget estimate				13.8			(91.6)	(97.5)	(40.5)		

Table 4.12 Local Government Support and Intervention Management expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R million					2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20	
Current payments	59.3	45.1	57.2	93.4	16.3%	0.4%	93.7	86.8	92.6	-0.3%	0.5%
Compensation of employees	28.7	30.0	36.1	62.4	29.6%	0.3%	68.4	62.9	67.7	2.7%	0.4%
Goods and services ¹	30.6	15.1	21.0	30.9	0.3%	0.2%	25.2	23.9	24.8	-7.0%	0.2%
of which:											
Catering: Departmental activities	0.7	0.8	1.0	1.4	23.7%	-	0.9	0.8	0.8	-16.1%	-
Communication	0.5	0.5	0.7	2.5	67.5%	-	2.7	2.7	2.8	3.5%	-
Consultants: Business and advisory services	16.6	4.4	13.0	8.3	-20.6%	0.1%	6.5	6.9	7.2	-4.6%	-
Legal services	-	-	-	1.7	-	-	1.7	1.0	1.1	-13.3%	-
Consumables: Stationery, printing and office supplies	1.2	0.8	1.3	0.7	-16.3%	-	0.8	0.9	1.0	13.0%	-
Travel and subsistence	5.6	5.2	3.1	15.3	40.2%	-	11.5	10.1	10.4	-12.0%	0.1%
Transfers and subsidies¹	14 490.1	15 039.7	15 259.8	15 573.2	2.4%	99.6%	16 272.7	17 138.9	18 104.4	5.1%	99.5%
Provinces and municipalities	14 224.4	14 745.4	14 955.8	14 914.0	1.6%	97.1%	15 891.3	16 787.7	17 733.7	5.9%	96.8%
Departmental agencies and accounts	261.8	294.2	304.0	349.9	10.2%	2.0%	381.5	351.2	370.7	1.9%	2.2%
Households	3.9	0.1	0.0	309.3	331.1%	0.5%	-	-	-	-100.0%	0.5%
Payments for capital assets	0.0	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Machinery and equipment	0.0	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Total	14 549.5	15 085.0	15 317.1	15 666.5	2.5%	100.0%	16 366.4	17 225.7	18 197.0	5.1%	100.0%
Proportion of total programme expenditure to vote expenditure	25.8%	25.4%	22.5%	21.5%	-	-	20.9%	20.2%	20.0%	-	-
Details of selected transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	261.8	294.2	304.0	349.9	10.2%	2.0%	381.5	351.2	370.7	1.9%	2.2%
Municipal Infrastructure Support Agency	261.8	294.2	304.0	349.9	10.2%	2.0%	381.5	351.2	370.7	1.9%	2.2%
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Capital	14 224.4	14 745.4	14 955.8	14 914.0	1.6%	97.1%	15 891.3	16 787.7	17 733.7	5.9%	96.8%
Municipal infrastructure grant	14 224.4	14 745.4	14 955.8	14 914.0	1.6%	97.1%	15 891.3	16 787.7	17 733.7	5.9%	96.8%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Programme 6: Community Work Programme

Programme purpose

Create income security and work experience for participants and promote social and economic inclusion by targeting areas of high unemployment.

Objectives

- Provide work opportunities as an income safety net to poor and unemployed people living in the most marginalised communities by progressively increasing the number of participants in the community work programme on an ongoing basis.
- Provide and maintain an additional 744 369 work opportunities through effective and efficient programme management, strategic partnerships and training by March 2019.

Subprogrammes

- *Management: Community Work Programme* provides strategic management and leadership to the programme.
- *Programme Coordination* develops frameworks and standard operating procedures, facilitates their implementation and the functionality of coordination structures, and monitors the performance of implementing agents.
- *Partnerships, Norms, Standards and Innovation* ensures the effective management and coordination of partnerships and special projects for the community work programme.

Expenditure trends and estimates

Table 4.13 Community Work Programme expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R million											
Management: Community Work Programme	1 721.7	1 558.7	2 374.2	3 140.8	22.2%	99.4%	3 643.0	3 754.1	3 959.4	8.0%	98.5%
Programme Coordination	–	–	–	38.5	–	0.4%	40.4	42.6	45.3	5.5%	1.1%
Partnerships, Norms, Standards and Innovation	–	–	–	11.9	–	0.1%	12.5	13.2	14.0	5.5%	0.3%
Total	1 721.7	1 558.7	2 374.2	3 191.2	22.8%	100.0%	3 695.9	3 809.9	4 018.6	8.0%	100.0%
Change to 2016 Budget estimate				–			(57.6)	(55.3)	(63.1)		
Economic classification											
Current payments	1 721.7	1 558.7	2 338.4	3 191.2	22.8%	99.6%	3 695.9	3 809.9	4 018.6	8.0%	100.0%
Compensation of employees	24.1	22.3	29.8	63.5	38.1%	1.6%	43.3	44.4	47.9	-9.0%	1.4%
Goods and services ¹	1 697.6	1 536.4	2 308.6	3 127.7	22.6%	98.0%	3 652.6	3 765.6	3 970.8	8.3%	98.6%
of which:											
Computer services	–	–	–	48.9	–	0.6%	45.0	46.9	48.8	-0.1%	1.3%
Consultants: Business and advisory services	329.6	180.7	190.1	22.5	-59.2%	8.2%	33.3	34.7	36.6	17.7%	0.9%
Contractors	1 359.1	1 270.1	1 813.3	2 443.2	21.6%	77.8%	2 803.0	2 858.5	3 018.6	7.3%	75.6%
Inventory: Materials and supplies	0.1	27.2	87.8	570.6	1686.9%	7.8%	719.4	772.0	809.4	12.4%	19.5%
Consumables: Stationery, printing and office supplies	0.3	0.2	0.4	13.5	270.0%	0.2%	15.5	9.9	10.4	-8.3%	0.3%
Travel and subsistence	5.9	2.9	3.0	9.7	18.0%	0.2%	7.5	11.6	12.2	7.9%	0.3%
Transfers and subsidies ¹	–	–	0.1	–	–	–	–	–	–	–	–
Households	–	–	0.1	–	–	–	–	–	–	–	–
Payments for capital assets	–	0.0	35.8	–	–	0.4%	–	–	–	–	–
Machinery and equipment	–	0.0	35.8	–	–	0.4%	–	–	–	–	–
Total	1 721.7	1 558.7	2 374.2	3 191.2	22.8%	100.0%	3 695.9	3 809.9	4 018.6	8.0%	100.0%
Proportion of total programme expenditure to vote expenditure	3.1%	2.6%	3.5%	4.4%	–	–	4.7%	4.5%	4.4%	–	–

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Other departments within the vote

Department of Traditional Affairs

Budget summary

R million	2017/18				2018/19	2019/20
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
MTEF allocation						
Administration	37.7	35.0	–	2.7	39.8	42.0
Research, Policy and Legislation	19.0	19.0	–	–	20.9	22.8
Institutional Support and Coordination	88.3	47.8	40.4	–	93.5	99.5
Total expenditure estimates	145.0	101.9	40.4	2.7	154.2	164.3

Executive authority Minister of Cooperative Governance and Traditional Affairs

Accounting officer Director General of Traditional Affairs

Website address www.dta.gov.za

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of site service delivery, where appropriate.

Department purpose

Coordinate traditional affairs across government through the development of appropriate policies, norms and standards, systems, and regulatory frameworks; and promote culture, heritage and social cohesion.

Mandate

The department's mandate extends beyond traditional and KhoiSan leadership and communities, and includes overseeing a full range of tasks inherent in dealing with all issues of traditional affairs.

The 2003 White Paper on Traditional Leadership and Governance sets out a national framework, norms and standards that define the role and place of the institution of traditional leadership within the South African system of democratic governance. It seeks to support and transform the institution in accordance with

constitutional imperatives, and to restore the integrity and legitimacy of the institution in line with the African indigenous law and customs subject to the Constitution.

The mandate of the Department of Traditional Affairs is informed by the following constitutional and legislative frameworks:

- the Traditional Leadership and Governance Framework Act (2003)
- the National House of Traditional Leaders Act (2009)
- the Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities Act (2002).

Selected performance indicators

Table 4.14 Performance indicators by programme and related outcome

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Number of genealogies and customary laws of succession for kingships updated and developed per year	Research, Policy and Legislation	Outcome 14: A diverse, socially cohesive society with a common national identity	- ¹	4	4	1	1	1	1
Percentage of traditional leadership claims and dispute cases researched per year	Institutional Support and Coordination		100% (75)	100% (80)	100% (80)	100%	100%	100%	100%
Percentage of kings and queens consulted on the National House of Traditional Leaders programme per year	Institutional Support and Coordination		- ¹	50% (6/12)	50% (6/12)	100% (12)	- ²	- ²	- ²
Number of consultations per year between the National House of Traditional Leaders and all provincial houses of traditional leaders	Institutional Support and Coordination		- ¹	4	4	4	4	4	8

1. No historical data available.

2. All kings and queens will have been consulted by the end of 2016/17.

Expenditure analysis

The strategic objectives of the Department of Traditional Affairs are aligned with outcome 14 (a diverse, socially cohesive society with a common national identity) of government's 2014-2019 medium-term strategic framework. The department plans to finalise all cases it receives each year over the medium term on traditional leadership disputes and claims referred by provincial departments of traditional affairs. Enacting the Traditional Affairs Bill is expected to streamline this process as it will consolidate existing legislation and provide a single legal framework for dealing with issues of traditional leadership. An amount of R281.3 million is allocated in the *Institutional Support and Coordination* programme to support this, over the medium term.

The department also plans to enact the National Initiation Bill in the period ahead. Enacting the bill will formalise the regulation of initiation practices across South Africa and reduce the number of fatalities resulting from these practices. Further research and policy work will be done by developing and implementing the traditional communities' heritage and cultural promotion strategy to mainstream culture and heritage as part of government's broader tourism strategy. As a result, expenditure in the *Research, Policy and Legislation* programme is expected to increase from R19 million in 2017/18 to R22.8 million in 2019/20.

The department plans to establish functional partnerships with provincial, local and other stakeholders that translate to tangible socioeconomic benefits for communities. This is expected to drive an increase in expenditure from R88.3 million in 2017/18 to R99.5 million in 2019/20 in the *Institutional Support and Coordination* programme.

Expenditure trends

Table 4.15 Departmental expenditure trends by programme and economic classification

Programmes														
1. Administration														
2. Research, Policy and Legislation														
3. Institutional Support and Coordination														
Programme														
R million	2013/14			2014/15			2015/16			2016/17			2013/14 - 2016/17	
	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate	Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
Programme 1	8.4	8.4	8.4	21.5	21.5	22.3	29.3	29.3	31.2	28.8	28.8	28.8	103.0%	103.0%
Programme 2	11.4	11.4	11.4	13.9	13.9	14.2	14.9	14.9	15.1	17.1	17.1	17.1	101.0%	101.0%
Programme 3	22.2	22.2	22.2	80.4	80.4	75.2	81.7	81.7	79.1	83.9	83.9	83.9	97.1%	97.1%
Total	42.1	42.1	42.1	115.9	115.9	111.8	125.9	125.9	125.4	129.8	129.8	129.8	98.9%	98.9%
Change to 2016 Budget estimate											-			
Economic classification														
Current payments	42.1	42.1	42.1	80.5	80.5	76.5	85.1	85.1	83.9	90.2	90.2	90.2	98.3%	98.3%
Compensation of employees	42.1	42.1	42.1	49.6	49.6	50.2	54.9	54.9	56.6	61.0	61.0	61.0	101.1%	101.1%
Goods and services	-	-	-	31.0	31.0	26.3	30.2	30.2	27.3	29.2	29.2	29.2	91.6%	91.6%
Transfers and subsidies	-	-	-	35.0	35.0	35.0	36.6	36.6	36.8	38.5	38.5	38.5	100.2%	100.2%
Departmental agencies and accounts	-	-	-	35.0	35.0	-	36.6	36.6	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	35.0	-	-	36.6	38.5	38.5	38.5	285.8%	285.8%
Households	-	-	-	-	-	-	-	-	0.2	-	-	-	-	-
Payments for capital assets	-	-	-	0.4	0.4	0.1	4.2	4.2	4.2	1.0	1.0	1.0	93.6%	93.6%
Machinery and equipment	-	-	-	0.4	0.4	0.1	4.2	4.2	4.2	1.0	1.0	1.0	93.6%	93.6%
Payments for financial assets	-	-	-	-	-	0.2	-	-	0.5	-	-	-	-	-
Total	42.1	42.1	42.1	115.9	115.9	111.8	125.9	125.9	125.4	129.8	129.8	129.8	98.9%	98.9%

Expenditure estimates

Table 4.16 Departmental expenditure estimates by programme and economic classification

Programmes									
1. Administration									
2. Research, Policy and Legislation									
3. Institutional Support and Coordination									
Programme									
R million	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
				2016/17	2013/14 - 2016/17	2017/18			2018/19
Programme 1	28.8	50.7%	22.2%	37.7	39.8	42.0	13.4%	25.0%	
Programme 2	17.1	14.4%	14.2%	19.0	20.9	22.8	10.0%	13.5%	
Programme 3	83.9	55.7%	63.7%	88.3	93.5	99.5	5.9%	61.5%	
Total	129.8	45.6%	100.0%	145.0	154.2	164.3	8.2%	100.0%	
Change to 2016 Budget estimate				3.3	3.5	3.7			
Economic classification									
Current payments	90.2	29.0%	71.6%	101.9	108.6	116.3	8.8%	70.3%	
Compensation of employees	61.0	13.2%	51.3%	69.0	73.9	79.5	9.2%	47.8%	
Goods and services	29.2	-	20.2%	32.8	34.8	36.8	8.0%	22.5%	
Transfers and subsidies	38.5	-	27.0%	40.4	42.8	45.2	5.5%	28.1%	
Non-profit institutions	38.5	-	26.9%	40.4	42.8	45.2	5.5%	28.1%	
Payments for capital assets	1.0	-	1.3%	2.7	2.8	2.8	40.4%	1.6%	
Machinery and equipment	1.0	-	1.3%	2.7	2.8	2.8	40.4%	1.6%	
Total	129.8	45.6%	100.0%	145.0	154.2	164.3	8.2%	100.0%	

Goods and services expenditure trends and estimates

Table 4.17 Departmental goods and services expenditure trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
							2016/17 - 2019/20				
Administrative fees	-	4	107	52	-	0.2%	53	46	54	1.3%	0.2%
Advertising	-	75	323	-	-	0.5%	275	75	75	-	0.3%
Minor assets	-	28	42	8	-	0.1%	126	107	102	133.6%	0.3%
Audit costs: External	-	661	2 594	2 438	-	6.9%	2 500	2 693	2 364	-1.0%	7.5%
Bursaries: Employees	-	-	-	-	-	-	250	275	380	-	0.7%
Catering: Departmental activities	-	695	495	267	-	1.8%	560	598	600	31.0%	1.5%
Communication	-	1 669	830	1 595	-	4.9%	1 354	1 298	1 321	-6.1%	4.2%
Computer services	-	-	149	-	-	0.2%	216	326	331	-	0.7%
Consultants: Business and advisory services	-	1 737	1 886	2 378	-	7.2%	2 690	3 062	3 737	16.3%	8.9%
Legal services	-	5 774	3 865	4 314	-	16.9%	5 400	5 748	6 243	13.1%	16.2%
Contractors	-	37	52	-	-	0.1%	-	-	-	-	-
Fleet services (including government motor transport)	-	192	413	720	-	1.6%	95	95	95	-49.1%	0.8%
Consumable supplies	-	229	38	267	-	0.6%	77	78	78	-33.6%	0.4%
Consumables: Stationery, printing and office supplies	-	764	550	3 343	-	5.6%	1 174	1 200	1 263	-27.7%	5.2%
Operating leases	-	6	157	102	-	0.3%	300	362	150	13.7%	0.7%
Rental and hiring	-	-	55	-	-	0.1%	-	-	-	-	-
Property payments	-	-	5	-	-	-	-	-	-	-	-
Travel and subsistence	-	13 501	14 473	12 011	-	48.3%	15 586	16 432	17 593	13.6%	46.1%
Training and development	-	45	182	637	-	1.0%	327	345	338	-19.0%	1.2%
Operating payments	-	588	678	722	-	2.4%	838	945	1 016	12.1%	2.6%
Venues and facilities	-	265	402	363	-	1.2%	990	1 111	1 072	43.5%	2.6%
Total	-	26 270	27 296	29 217	-	100.0%	32 811	34 796	36 812	8.0%	100.0%

Transfers and subsidies expenditure trends and estimates

Table 4.18 Departmental transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
							2016/17 - 2019/20				
Provinces and municipalities											
Municipal bank accounts											
Current	-	-	4	-	-	-	-	-	-	-	-
Municipal bank account	-	-	4	-	-	-	-	-	-	-	-
Non-profit institutions											
Current	-	34 973	36 582	38 521	-	99.8%	40 447	42 793	45 189	5.5%	100.0%
Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities	-	34 973	36 582	38 521	-	99.8%	40 447	42 793	45 189	5.5%	100.0%
Households											
Social benefits											
Current	-	-	232	-	-	0.2%	-	-	-	-	-
Leave gratuity	-	-	232	-	-	0.2%	-	-	-	-	-
Total	-	34 973	36 818	38 521	-	100.0%	40 447	42 793	45 189	5.5%	100.0%

Personnel information

Table 4.19 Departmental personnel numbers and cost by salary level and programme¹

Programmes

- Administration
- Research, Policy and Legislation
- Institutional Support and Coordination

Traditional Affairs	Number of posts estimated for 31 March 2017		Number and cost ² of personnel posts filled / planned for on funded establishment												Number							
	Number of funded posts	Number of posts additional to the establishment	Actual						Revised estimate						Medium-term expenditure estimate						Average growth rate (%) 2016/17 - 2019/20	Average: Salary level/Total (%)
			2015/16			2016/17			2017/18			2018/19			2019/20							
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	88	-	84	56.6	0.7	89	61.0	0.7	99	69.0	0.7	101	73.9	0.7	101	79.5	0.8	4.3%	100.0%			
1 - 6	22	-	22	5.0	0.2	23	5.5	0.2	28	7.2	0.3	30	8.3	0.3	30	8.9	0.3	9.3%	28.5%			
7 - 10	15	-	13	5.7	0.4	15	6.5	0.4	20	9.3	0.5	21	10.5	0.5	21	11.2	0.5	11.9%	19.7%			
11 - 12	20	-	17	12.0	0.7	19	14.6	0.8	20	16.6	0.8	21	18.8	0.9	21	20.4	1.0	3.4%	20.8%			
13 - 16	30	-	32	33.9	1.1	32	34.4	1.1	31	36.0	1.2	29	36.3	1.3	29	38.9	1.3	-3.2%	31.0%			
Other	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Programme	88	-	84	56.6	0.7	89	61.0	0.7	99	69.0	0.7	101	73.9	0.7	101	79.5	0.8	4.3%	100.0%			
Programme 1	35	-	25	19.0	0.8	24	19.6	0.8	32	24.5	0.8	29	25.7	0.9	29	27.6	1.0	6.5%	29.2%			
Programme 2	14	-	19	12.9	0.7	23	14.3	0.6	24	15.8	0.7	26	17.5	0.7	26	18.8	0.7	4.2%	25.4%			
Programme 3	39	-	40	24.8	0.6	42	27.2	0.6	43	28.8	0.7	46	30.7	0.7	46	33.0	0.7	3.1%	45.4%			

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 4.20 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2013/14	2014/15	2015/16					2016/17	2017/18	2018/19		
Departmental receipts	–	4	29	338	38	–	100.0%	38	38	38	–	100.0%
Sales of goods and services produced by department	–	4	29	38	38	–	100.0%	38	38	38	–	100.0%
Sales by market establishments of which:	–	4	29	38	38	–	100.0%	38	38	38	–	100.0%
Sales of goods and services produced by department	–	4	29	38	38	–	100.0%	38	38	38	–	100.0%
Sales of capital assets	–	–	–	300	–	–	–	–	–	–	–	–
Total	–	4	29	338	38	–	100.0%	38	38	38	–	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 4.21 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R million											
Ministry	–	3.1	6.1	5.7	–	16.5%	6.6	7.0	7.5	9.4%	18.0%
Management of Traditional Affairs	8.4	17.1	10.5	9.3	3.2%	49.9%	11.3	12.2	12.6	10.8%	30.6%
Corporate Services	–	1.7	12.5	11.5	–	28.4%	14.9	15.5	16.3	12.2%	39.2%
Internal Audit	–	0.4	2.1	2.3	–	5.3%	4.9	5.2	5.7	34.5%	12.2%
Total	8.4	22.3	31.2	28.8	50.7%	100.0%	37.7	39.8	42.0	13.4%	100.0%
Change to 2016 Budget estimate				–			2.3	2.7	2.2		
Economic classification											
Current payments	8.4	22.0	29.2	27.8	48.9%	96.4%	35.0	37.0	39.2	12.1%	93.7%
Compensation of employees	8.4	14.2	19.0	19.6	32.4%	67.4%	24.5	25.7	27.6	12.2%	65.7%
Goods and services ¹	–	7.8	10.2	8.2	–	28.9%	10.5	11.4	11.5	11.9%	28.0%
of which:											
Audit costs: External	–	0.7	2.6	2.4	–	6.3%	2.5	2.7	2.4	-1.0%	6.7%
Communication	–	0.4	0.4	0.4	–	1.4%	0.5	0.6	0.6	9.5%	1.4%
Consultants: Business and advisory services	–	1.5	0.8	0.7	–	3.4%	0.7	0.7	0.9	7.5%	2.1%
Consumables: Stationery, printing and office supplies	–	0.2	0.4	0.6	–	1.3%	0.4	0.4	0.4	-11.3%	1.2%
Travel and subsistence	–	3.9	4.0	2.9	–	11.9%	4.2	4.6	5.0	19.4%	11.2%
Operating payments	–	0.6	0.7	0.4	–	1.8%	0.6	0.7	0.8	28.2%	1.7%
Payments for capital assets	–	0.1	1.6	1.0	–	2.9%	2.7	2.8	2.8	40.4%	6.3%
Machinery and equipment	–	0.1	1.6	1.0	–	2.9%	2.7	2.8	2.8	40.4%	6.3%
Payments for financial assets	–	0.2	0.5	–	–	0.7%	–	–	–	–	–
Total	8.4	22.3	31.2	28.8	50.7%	100.0%	37.7	39.8	42.0	13.4%	100.0%
Proportion of total programme expenditure to vote expenditure	20.0%	19.9%	24.9%	22.2%	–	–	26.0%	25.8%	25.6%	–	–

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Programme 2: Research, Policy and Legislation

Programme purpose

Develop, review, coordinate and monitor the implementation of traditional affairs policies and norms and standards, and support traditional affairs entities to restore the integrity and dignity of traditional leadership.

Objectives

- Support the transformation of institutions of traditional leadership through implementing and monitoring relevant policies and legislation on an ongoing basis.

- Promote the culture, heritage and cohesiveness of traditional and interfaith communities by implementing the culture and heritage promotion strategy by March 2018.

Subprogrammes

- Management* provides strategic oversight to the programme.
- Policy and Legislation* develops, reviews and monitors the implementation of traditional policies, legislation, frameworks, and norms and standards. The subprogramme also ensures the alignment of provincial traditional affairs legislation and policies with national policies and legislation.
- Research and Information Management* provides anthropological research for the department and traditional affairs entities; provides research support for entities; develops and maintains traditional affairs information-management systems; implements national frameworks and strategies for the coordination of social cohesion within the sector to promote interfaith affairs; and promotes the progressive cultural and heritage practices of traditional and KhoiSan communities.

Expenditure trends and estimates

Table 4.22 Research, Policy and Legislation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R million					2013/14 - 2016/17					2016/17 - 2019/20	
Management	11.4	4.1	3.9	4.0	-29.6%	40.4%	1.7	1.8	2.1	-19.9%	11.9%
Policy and Legislation	-	3.4	3.6	4.1	-	19.2%	3.8	4.0	4.4	1.8%	20.4%
Research and Information Management	-	6.8	7.7	9.0	-	40.5%	13.6	15.1	16.4	22.2%	67.7%
Total	11.4	14.2	15.1	17.1	14.4%	100.0%	19.0	20.9	22.8	10.0%	100.0%
Change to 2016 Budget estimate				-			0.0	(0.0)	0.4		
Economic classification											
Current payments	11.4	14.2	14.9	17.1	14.4%	99.6%	19.0	20.9	22.8	10.0%	100.0%
Compensation of employees	11.4	12.1	12.9	14.3	7.6%	87.6%	15.8	17.5	18.8	9.7%	83.0%
Goods and services ¹	-	2.1	2.0	2.9	-	12.0%	3.3	3.4	4.0	11.9%	17.0%
of which:											
Catering: Departmental activities	-	0.1	0.0	0.0	-	0.3%	0.1	0.1	0.1	112.8%	0.4%
Communication	-	0.2	0.2	0.3	-	1.2%	0.2	0.3	0.3	-4.5%	1.3%
Consumables: Stationery, printing and office supplies	-	0.2	0.1	0.5	-	1.3%	0.3	0.3	0.4	-10.6%	1.8%
Travel and subsistence	-	1.5	1.5	1.9	-	8.4%	2.3	2.4	3.0	17.4%	12.0%
Operating payments	-	-	-	0.1	-	0.1%	0.1	0.1	0.1	8.2%	0.5%
Venues and facilities	-	0.0	0.2	0.1	-	0.5%	0.1	0.1	0.1	9.1%	0.3%
Transfers and subsidies ¹	-	-	0.2	-	-	0.4%	-	-	-	-	-
Households	-	-	0.2	-	-	0.4%	-	-	-	-	-
Total	11.4	14.2	15.1	17.1	14.4%	100.0%	19.0	20.9	22.8	10.0%	100.0%
Proportion of total programme expenditure to vote expenditure	27.2%	12.7%	12.1%	13.2%	-	-	13.1%	13.5%	13.9%	-	-

¹ Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Programme 3: Institutional Support and Coordination

Programme purpose

Provide comprehensive support to the institutions of traditional leadership, including KhoiSan leadership structures, to coordinate traditional affairs across the three spheres of government.

Objectives

- Increase the number of functional structures of traditional leadership through the implementation of regulations aimed at transforming the sector by March 2018.
- Promote socioeconomic development within traditional communities by participating in the municipal integrated development planning processes on an ongoing basis.

Subprogrammes

- *Management* provides strategic oversight for programme.
- *Institutional Development and Capacity Building* ensures that traditional communities are empowered by reviewing and developing national support programmes for these communities and their governance structures.
- *Intergovernmental Relations and Partnerships* promotes and integrates the role and place of traditional affairs and the institutions of traditional leadership, including KhoiSan leadership structures, in the South African governing system by establishing synergistic relationships with other governance structures across the three spheres of government.
- *National House of Traditional Leaders* enhances cooperation between government and the institutions of traditional leadership, and advises government on programmes, policies and legislation that affect traditional communities.
- *Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities* promotes and protects the cultural, religious and linguistic rights of communities.
- *Commission on Traditional Leaders Disputes and Claims* processes and finalises traditional leadership disputes and claims.

Expenditure trends and estimates

Table 4.23 Institutional Support and Coordination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
R million											
Management	4.4	1.9	1.5	2.2	-20.7%	3.8%	1.7	1.8	2.1	-1.3%	2.2%
Institutional Development and Capacity Building	–	4.8	5.1	6.9	–	6.4%	6.7	7.4	7.9	4.6%	7.9%
Intergovernmental Relations and Partnerships	–	5.8	6.5	7.3	–	7.5%	7.7	7.9	7.9	2.8%	8.4%
National House of Traditional Leaders	10.6	15.1	18.6	15.2	12.9%	22.8%	17.6	19.0	20.7	10.8%	19.8%
Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities	–	35.0	36.6	38.5	–	42.3%	40.4	42.8	45.2	5.5%	45.7%
Commission on Traditional Leaders Disputes and Claims	7.3	12.7	10.9	13.8	23.7%	17.1%	14.1	14.7	15.7	4.5%	16.0%
Total	22.2	75.2	79.1	83.9	55.7%	100.0%	88.3	93.5	99.5	5.9%	100.0%
Change to 2016 Budget estimate				–			0.9	0.8	1.0		
Economic classification											
Current payments	22.2	40.3	39.9	45.3	26.8%	56.7%	47.8	50.7	54.3	6.2%	54.3%
Compensation of employees	22.2	23.9	24.8	27.2	7.0%	37.7%	28.8	30.7	33.0	6.7%	32.8%
Goods and services ¹	–	16.3	15.1	18.1	–	19.0%	19.1	20.0	21.3	5.5%	21.5%
of which:											
Communication	–	1.0	0.3	0.9	–	0.8%	0.6	0.5	0.5	-16.5%	0.7%
Consultants: Business and advisory services	–	0.3	1.1	1.6	–	1.1%	2.0	2.3	2.8	19.9%	2.4%
Legal services	–	5.8	3.9	4.3	–	5.4%	5.4	5.7	6.2	13.1%	5.9%
Consumables: Stationery, printing and office supplies	–	0.4	0.1	2.2	–	1.1%	0.5	0.5	0.5	-39.8%	1.0%
Travel and subsistence	–	8.1	9.0	7.2	–	9.3%	9.1	9.3	9.6	10.0%	9.7%
Venues and facilities	–	0.1	0.0	0.3	–	0.2%	0.7	0.7	0.7	32.5%	0.7%
Transfers and subsidies¹	–	35.0	36.6	38.5	–	42.3%	40.4	42.8	45.2	5.5%	45.7%
Non-profit institutions	–	35.0	36.6	38.5	–	42.3%	40.4	42.8	45.2	5.5%	45.7%
Payments for capital assets	–	–	2.6	–	–	1.0%	–	–	–	–	–
Machinery and equipment	–	–	2.6	–	–	1.0%	–	–	–	–	–
Total	22.2	75.2	79.1	83.9	55.7%	100.0%	88.3	93.5	99.5	5.9%	100.0%
Proportion of total programme expenditure to vote expenditure	52.8%	67.3%	63.1%	64.6%	–	–	60.9%	60.6%	60.6%	–	–
Details of selected transfers and subsidies											
Non-profit institutions											
Current	–	35.0	36.6	38.5	–	42.3%	40.4	42.8	45.2	5.5%	45.7%
Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities	–	35.0	36.6	38.5	–	42.3%	40.4	42.8	45.2	5.5%	45.7%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Entities

Comprehensive coverage of the following public entities is provided with the more detailed information for the vote at www.treasury.gov.za under the budget information link.

- The **Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities** promotes and protects cultural, religious and linguistic rights. The commission focuses on conflict resolution, research, advocacy and community engagement. The commission's total budget for 2017/18 is R40.6 million.
- The **Municipal Demarcation Board** is an independent authority responsible for determining municipal boundaries. The board is also mandated to declare district management areas, delimit wards for local elections, and assess the capacity of municipalities to perform their functions. The board's total budget for 2017/18 is R51.2 million.
- The **Municipal Infrastructure Support Agency** is mandated to provide immediate support to municipalities struggling with infrastructure delivery by facilitating the deployment of engineers, scientists and technicians to those municipalities and overseeing them. The agency's total budget for 2017/18 is R381.5 million.
- The **South African Local Government Association** is mandated by the Constitution to assist in the comprehensive transformation of local government. The association participates in intergovernmental structures at provincial and district levels, and is therefore able to influence national and provincial legislation and gauge its impact on local government. The association's total transfers received for 2017/18 amount to R63.1 million.

Additional table: Summary of expenditure on infrastructure

Project name R million	Service delivery outputs	Current project stage	Total project cost	Audited outcome			Adjusted appropriation	Medium-term expenditure estimate		
				2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Departmental infrastructure										
Infrastructure transfers to other spheres, agencies and departments										
Mega projects (total project cost of at least R1 billion over the project life cycle)										
Municipal infrastructure grant	Eradication of the backlog in municipal infrastructure, provision of basic services to poor households	Various	83 958.3	14 224.4	14 745.4	14 955.8	14 914.0	15 891.3	16 787.7	17 733.7
Total			83 958.3	14 224.4	14 745.4	14 955.8	14 914.0	15 891.3	16 787.7	17 733.7

